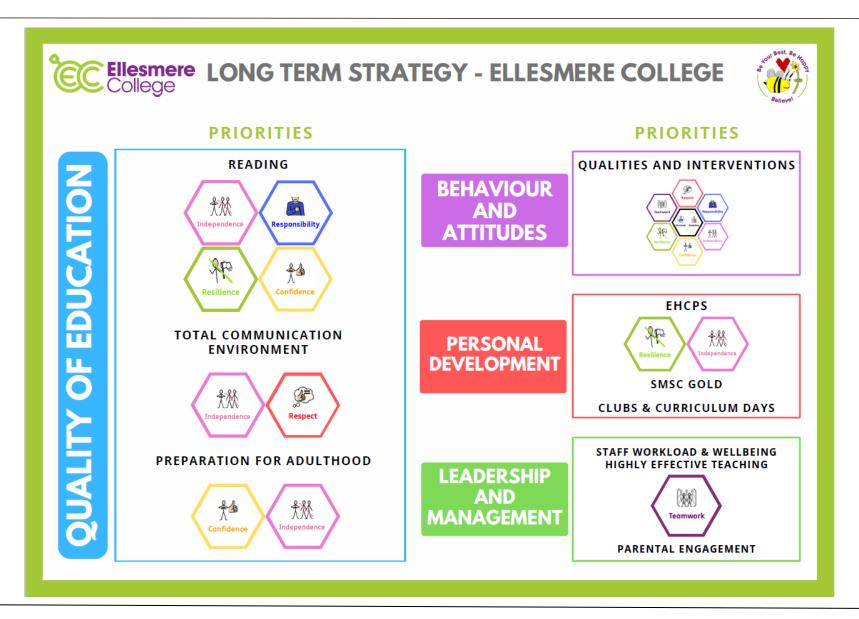
Author: Steph Beale







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Version: 1.2





# **Summary of Priorities**

## **Quality of Education**

Improve outcomes in reading through further development and embedding the teaching of reading using a systematic synthetic phonics programme across the whole age and ability range.

Further improve our careers offer to ensure all secondary aged students are accessing and engaged in a meaningful and developmental programme.

Further improve the Total Communication environment where appropriate.

#### **Behaviour and Attitudes**

To achieve consistently positive behaviour and attitudes through enhanced CPD and a bespoke interventions programme (including Thrive)

Further embed Ellesmere Qualities ensuring consistency across the college.

### **Personal Development**

To ensure the EHCP curriculum and evidence is highly effective and consistent across the college.

To ensure we confidently meet the criteria for SMSC Gold – SMSC embedded across the curriculum, age and ability range.

To enhance the broader curriculum and cultural capital through highly effective cross-curriculum days and an all-inclusive clubs offer.

## **Leadership and Management**

To further embed staff workload and wellbeing strategies to ensure staff wellbeing is good across all roles and levels of responsibility.

To ensure high quality teaching and learning across the college, through a commitment to research and evidence-based practice and a robust and broad CPD programme.

To increase parental engagement levels.

## **16-19 Study Programmes**

Improve outcomes in reading through further development and embedding the teaching of reading using a systematic synthetic phonics.

Further improve our Preparation for Adulthood agenda through Embedding Project Search Programme with Leicester Universities Hospitals Trust

## **Early Years**

Improve outcomes in reading through further development and embedding the teaching of reading using a systematic synthetic phonics (including prephonics/environmental sounds)

Embed parental engagement.

Further improve the Total Communication environment and support parents in this area.

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development and emb	Priority 1: Improve outcomes in reading through further bedding the teaching of reading using a systematic synthetic phonics whole age and ability range.	Lead: Ange Smith	Governor: Mahjabeen Gangat
Rationale	Ofsted identified that whilst phonics teaching was good, a consistent aspirational target is for students to leave Ellesmere with a functional	. •	s the age and ability age. An
Intended impact	Students' reading will improve which will have a positive impact on c	outcomes across the curriculum	

		What will success look like?							
Year 1	Resp	£	Α	S	S	Year 2			
A systematic phonics programme is in place.	AS	PP				There is an increased percentage of students leaving Ellesmere with a functional reading age.			
Staff feel confident to teach/support the teaching of phonics (CPD)	AS	CPD				The reading at home strategy is embedded.			
Assessment of phonics is clear, consistent and understood by all.	AS					There is a well-stocked library with an effective borrowing system in place across both sites.			
Assessment of phonics informs planning.	LG/AR PS/JW					Reading interventions are clearly linked to class teaching of phonics, with a greater range of interventions			
A reading at home strategy has been introduced (including access to online texts as requested by Student Council)	AS	PP				The teaching of reading is consistently effective across the age and ability range. The phonics programme is embedded.			
Reading is well resourced across the college with age appropriate resources and decodable books.	AS	PP				Reading celebration events added to school calendar to raise the profile.			
Pre-phonics teaching is consistently effective across EYFS/KFC.	JW/GJ/ MT	PP				Staff have opportunities to visit other special schools with a reading focus.			

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Comfortable, inviting reading areas are in place in classrooms/hub spaces.	JMM HOC	£5000	Students create audio/visual book reviews to encourage others to read.
Reading is protected on the timetable and extended for new academic year.	НОС		Develop links with local schools to promote reading
A reading buddy scheme is established between primary and secondary students.	НОС		Coordinate shared reading focus events with partner schools such as challenges
Teachers optimise opportunities for reading within lessons across the curriculum.	НОС		Arrange a community read aloud day at each site
All staff have appraisal objectives linked to improvements in reading.	AS		As part of WBD each year, hide books around the local community to encourage reading
Reading will be a focus of a large proportion of our QA processes (eg learning walks/lesson observations)	AS/SB		Training provided to improve staff understanding of supporting reading post-phonics
Heads of Centre to establish own bookshelves in office for students to browse	All SLT	£180	NGRT used for identified students to track progress and inform interventions
Series of parent/carer workshops held to further develop involvement in their child's reading journey	HOC/AS	PP	Develop working relationship with Leicester Library Services to provide further reading opportunities for students
Establish book sharing mornings, including sensory approaches	HOC/AS		Series of parent/carer workshops held to further develop involvement in their child's reading journey
Set expectations for books at home and reading journals	AS	£170	
Governors invited to new Phonics programme launch	AS		
Raffle ticket system run by librarian to promote reading.	AS/LG/AR/ JW/PS		

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		Lead: Ange Smith	Governor:
aged students are acce	ssing and engaged in a meaningful and developmental programme.		
Rationale	Preparing students for adulthood is the underlying core purpose of E for life beyond school.	llesmere and we wish for all of	our students to be prepared
Intended impact	Students will meet their potential in terms of independence and dest	tinations.	

W	nat will succe	ess look	like?			
Year 1	Resp	£	Α	S	S	Year 2
Project Search will have its first successful year.	SG					All students in KS4 will be offered a residential opportunity.
Every leaver will partake in a work experience placement.	SG KMK					All Post-16 students will be offered a residential opportunity through NCS.
All Y9s will have a Connexions interview.	AS					Gatsby Benchmarks are embedded.
There is a Careers Evaluation Board in place	AS					Parent-carer workshops and coffee mornings focused on Careers – to include presentation from Project Search interns, Connexions and LLEP
Connexions will attend EHCP review meetings for leavers.	AS					Introduce regular 'Careers' section of newsletter
There will be a Careers working group established.	AS					Continued promotion of college open days and job fairs to parents and carers via Weduc and social media accounts
There will be increased opportunities to meet all of the Gatsby Benchmarks.	AS DA Asa					Careers Lead can begin Quality in Careers Standards accreditation

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Community Café and other Enterprise activities will be embedded.	SG	Number of Careers lessons increased for Key Stage 3 and Key Stage 4 students	
Students to run regular community events (eg beetle drive/bingo/school discos) to practice life skills. (student council idea)	SC	Programme of employer engagement activities developed further – including Careers Fair, mock interviews and Q&A sessions	
		Further work experience opportunities developed and widened for Key Stage 3 where appropriate	
		Programme of FE provider, apprenticeships provider and independent provider engagement activities developed further and promoted with parents and carers — including visits to classes, attendance at Parents' Evening, information evenings	
		Project Search expanded to two employers; NHS and Hotel Brooklyn	
		System in place to enable Ellesmere to stay in touch with leavers to support further tracking of destinations	

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<b>Quality of Education P</b>	<b>Priority 3:</b> Further improve the Total Communication environment	Lead: Kirsten Davies	Governor:
where appropriate.			
Rationale	With so many of our CYP having difficulties with speech, language an communication environment. This is particularly relevant in our Prim and must not be forgotten in cross pathway events such as student of	ary, Connecting and Respondin	
Intended impact	Our school is fully inclusive of our young people with SLC difficulties.	Students feel more involved an	d valued.

What	will succe	ess look	like?			
Year 1	Resp	£	Α	S	S	Year 2
Makaton is used consistently in Primary, Connecting and Responding	KD					Makaton is embedded across Primary,
and High Needs classrooms.	LR					Connecting and Responding and High
						Needs pathways.
The majority of assemblies are supported by key Makaton signs and	HOC					ALL assemblies are supported by key
widget symbols.						Makaton signs and widget symbols.
Our 50 core signs are practised and understood by all (including the	KD					Ensure communication targets are
majority of parents)						embedded across the curriculum
50 core signs included in induction packs for new staff and regular	RT					PODD visit to Challenge Partner school
visitors						with specialist SALT KD LR Oct 23
						Create action plan Autumn 2
						Trial from Jan 24
						To ensure students have opportunities
						for expressive language
50 core signs provided for all stakeholders	KD					Talking Mats Training 8 AM 8 KFC
						8 Jan Feb 24
						8 June July 24 £730
						To ensure students have opportunities
						for expressive language

Author: Steph Beale





PECS is used consistently across the Knighton Fields classes and in appropriate primary classes.	LR			Makaton Trainer action plan for inhouse training Inc. admin/ICT/Premises, induction, parental workshops, transport
Areas of school are signposted, supported by symbols.	JMM	£4000		PECS Trainer
All classes use visual timetables. (individual at KFC)	НОС			Review of use and opportunity to share good practice (CPD).
The signing choir is embedded and have lots of opportunities to perform.	SC			Choir have opportunities to access performance opportunities outside of school.
SCERTS assessments will be introduced at Knighton Fields.	LR			
Opportunities built into the curriculum to have meaningful communication	HOC			To continue to create opportunities built into the curriculum to have meaningful communication

	les Priority 1: To achieve consistently positive behaviour and anced CPD and a bespoke interventions programme (including	Lead: Rebecca Tobitt	Governor:
Rationale	Behaviour is good but there is always room for improvement. Interv We wish to prioritise interventions to support behaviour, wellbeing	•	Covid and the cover situation.
Intended impact	Interventions are accessible to all students who need them.		

What will success look like?									
Year 1	Resp	£	Α	S	S	Year 2			

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A catalogue of interventions is shared with staff and parents.	RT/JW		A team of well-trained staff deliver interventions which are bespoke to children's needs. The impact of interventions is measured consistently.	
Intervention TAs time is protected for interventions (not cover)	НОС		The process for sharing outcomes with parents is embedded.	
All interventions are regularly monitored and evidenced. Impact is assessed.	RT/JW		Interventions are aligned for each site to maximise impact and outcomes for students	
Intervention outcomes are shared with class teams and parents.	RT/JW		Intervention outcomes across all sites are shared with parents	
Incidents of bullying/harassment are consistently low and dealt with effectively.	RT/JW		Incidents of bullying/harassment are consistently low and dealt with effectively.	
Fixed term exclusions remain low	RT/JW			
Intervention staff receive relevant and effective training.	RT/JW			
Where relevant the impact of interventions is linked with the Ellesmere Qualities	RT/JW			

<b>Behaviour and Attitud</b>	les Priority 2: Further embed Ellesmere Qualities ensuring	Lead: Rebecca Tobitt	Governor:
consistency across the	college.		
Rationale	The Ellesmere Qualities underpin the ethos and culture of the college college to help promote positive engagement.	e. These need to be visible and	used consistently across the
Intended impact	All students have an awareness of the qualities and strive to gain poi	nts and improve their performa	nce.

Author: Steph Beale





What w	vill succes	look li	ke?			
Year 1	Resp	£	Α	S	S	Year 2
Qualities are displayed well around school in communal areas and in every classroom.	НОС					Qualities are fully embedded in the culture of the college.
ALL staff issue points to students who demonstrate the qualities.	KD LR MB KMK					Qualities continue to promote positive behaviour.
Consistency is achieved across phases so classes receive similar numbers of points (a fair system)						Embed a new process of celebrating the Ellesmere Qualities through the Star of the Week
Where relevant the impact of interventions is linked with the Ellesmere Qualities	RT/JW					As part of the interventions improvement plan, qualities are embedded in the interventions offered
Our whole school community, including parents are aware of our qualities and the half termly focus and encouraged to provide evidence.	SB					
The review time at the end of each day is used productively to review points.	HOC					Undertake effective QA of review Time

Personal Developmen	t Priority 1: To ensure the EHCP curriculum and evidence is highly	Lead: Rebecca Tobitt	Governor:
effective and consister	nt across the college.		
Rationale	EHCPs are integral to the needs of each individual child. The monitor	ing of EHCPs and ensuring stude	ents progress towards their
	outcomes should be a team effort between school and home.		

Author: Steph Beale





Intended impact	More parents will contribute evidence to EHCP outcomes.

What v	vill succes	s look li	ke?				
Year 1	Resp	£	Α	S	S	Year 2	
Parents can opt-in for a face to face EHCP review.	RT/JW					Developments from Year 1 are embedded.	
EHCP targets displayed in every classroom	RT/JW						
Class teacher to attend EHCP review to help build relationships with parents.	RT/JW						
Tutors will share EHCP outcomes with parents via Weduc early in the autumn term.	RT/JW					Support parental engagement through the use of EfL in sharing evidence	
Tutors will request EHCP evidence regularly via Weduc and will also send evidence home.	RT/JW						
A competition is set up to encourage parents to send in EHCP evidence.	RT/JW	£900				EHCP evidence is shared using new process for parents	
The level of parental engagement in relation to EHCP evidence increases.	RT/JW					Parental engagement continues to increase in relation to EHCP evidence sharing	

Personal Developmen	t Priority 2: To ensure we confidently meet the criteria for SMSC	Lead: Rebecca Tobitt	Governor:	
Gold – SMSC embedded across the curriculum, age and ability range.				
Rationale	We achieved Silver in 2021. SMSC is so important for the broader ed	ucation of our young people an	d we feel we should achieve	
	Gold status.			
Intended impact All students receive effective 'Social, Moral, Spiritual & Cultural' experiences and education.				

Author: Steph Beale





What w	What will success look like?								
Year 1	Resp	£	Α	S	S	Year 2			
All staff understand what SMSC is.	RT/JW					SMSC Gold award achieved.			
MTPs clearly show how SMSC is covered across the curriculum.	RT/JW					Clear mapping of SMSC shows coverage across the complete offer.			
Long term carousel of curriculum days over a 5 year period (shared fairly for lead teachers)	RT/JW					Curriculum days are exciting and engaging!			

Personal Developmen	t Priority 3: To enhance the broader curriculum and cultural capital	Lead: Simon Coopey/Liz	Governor:
through highly effective	e cross-curriculum days and an all-inclusive clubs offer.	Richardson/Sally Gough	
Rationale	The broader education of our young people is vital to their developm extra-curricular opportunities.	ent and success in later life. Th	ey deserve a full offer of
Intended impact	Students will have a richer experience of school life.		

What wi	II success	look li	ke?					
Year 1	Resp	£	Α	S	S	Year 2		
Long term carousel of curriculum days over a 5 year period (shared fairly	RT/JW					Curriculum days are exciting and		
for lead teachers)						engaging!		
The club offer is broad and varied across ages and pathways.	НОС					The club offer links with external		
						activities eg Big Mouth Forum/sports		
						competitions/Creative Arts events.		
Whole school productions are re-introduced.	НОС					Developments from Year 1 are		
						embedded.		

Author: Steph Beale





Charity days are given higher status with information going to parents well in advance.	НОС				
Reintroduce City wide performances (Dance show at Curve)	HOC				
Increase community usage with links with Attenborough Arts	HOC				
Embed Sensory Atelier project within the college.	HOC				
Performing Arts will be embedded within the curriculum in KS4-5	KMK				
	SG				

Leadership and Manag	gement Priority 1: To further embed staff workload and wellbeing	Lead: Steph Beale	Governor:
strategies to ensure st	aff wellbeing is good across all roles and levels of responsibility.		
Rationale	The staff deserve for their wellbeing and workload to be carefully co	nsidered and at the forefront o	f decision making.
Intended impact	Staff will feel happy and valued.		

Wh	at will succes	s look lik	œ?				
Year 1	Resp	£	Α	S	S	Year 2	
There is a regular staff survey system in place (investigated and	JMM					Personalised CPD programme	
embedded)						embedded and evaluated.	
The marking and feedback policy will be reviewed in light of staff	AS					Updated marking and feedback policy	
workload/wellbeing.						is evaluated and embedded.	
There is a wellbeing portal in place (through HR/OH)	JMM	£7300				HR online system evaluated and	
						embedded.	
There is increased staff awareness of the Smart Clinic.	JMM					Surveys show overall wellbeing and	
						attention to workload is good.	
The Wellbeing Committee Charter is introduced.	RT					Embed development from year 1.	

Author: Steph Beale





There is a more personalised approach to CPD to meet individuals' needs.	AS			Introduction of the wellbeing and development structure ensures all staff feel valued.		
There is a new HR portal/online system in place so staff can have access/ownership of their information (eg absences/CPD etc)	JMM					
A wellbeing tab is introduced on the website to signpost staff and families to resources/organisations to turn to for support. (Could this be a project for the wellbeing committee?)	RT/JW					
Greater diversity of after-school clubs and activities for staff (could be in person or remote – eg family quiz night)	НОС					
Annual staff awards – kind, thoughtful funny awards voted by staff and presented with prizes/certificates.	SB	£200				

Leadership and Manag	gement Priority 2: To ensure high quality teaching and learning	Lead: Ange Smith	Governor:							
across the college, through a commitment to research and evidence-based practice and a										
robust and broad CPD	programme.									
Rationale	· · ·	ur students deserve the best possible teaching and our staff deserve the best possible investment in their professional evelopment. This can be achieved through highly effective quality assurance and CPD.								
Intended impact	quality of Teaching reports show high quality teaching and learning is taking place across all areas of the college.									

What will success look like?										
Year 1 Resp £ A S S Year 2										
All QA systems are reviewed and updated.	ns are reviewed and updated. Exec				Investigate and build relationships with					
			universities and research institutes who							
						can use Ellesmere for research and				
						trailblazing of new ideas.				

Author: Steph Beale





QA processes are acted upon and support is put in place for underperforming staff.	AS/SB	Development of coaching pairs/triads
Weekly CPD programme is in place for teaching and support staff.	AS	Weekly CPD programme further developed
Teachers and support staff conduct a piece of evidence based research to inform practice (through Oct inset) and will feedback findings in a market place event (June)	AS	Development of assessment system
Assessment systems are reviewed and updated	AS	All QA systems updated in line with assessment changes
Opportunities are created for staff to share good practice with other areas of the school or with other schools.	AS	Continued investment in staff development through NPQ/QTS apprenticeships and L3 apprenticeships
Partnerships are developed with other schools locally and nationally through a commitment to the Challenge Partners 'Growing the Top' programme.	SB/AS	Continued staff access to research journals and papers to inform classroom practice
Share and promote our good practice through a Challenge Partners, Area of Excellence. (Project Search)	SB/SG	Pilot of Bamboozle methodology at Knighton Fields
Continued investment in staff development through NPQ/QTS apprenticeships and L3 apprenticeships.	AS	

Leadership and Mana	gement Priority 3: To increase parental engagement levels.	Lead: Steph Beale	Governor:
Rationale	To get the best possible outcomes for our students, engagement wit great outcomes including a 50% increase in parents contributing EHC review meetings. But we'd like to do more.		-

Author: Steph Beale





Intended impact	Parents will feel more involved in their child's Ellesmere journey which will also have a positive impact on progress outcomes.	

What	will succes	s look lik	e?					
Year 1	Resp	£	Α	S	S	Year 2		
The introduction of community events for parents to attend run by student council/Post 16 to help improve life skills.						Embed developments from Year 1.		
Introduce half termly communication from Exec Principal (videos then uploaded to website)						Introduction of family friendly after school clubs – eg feed the family for a fiver or sports/fitness. (grant dependent)		
Embed the programme of parent workshops supported by parent governors.	SC							
Increased number of parents contributing evidence to EHCPs.	RT/JW					Continue to increase parental contribution of EHCP evidence		
Embed the primary sports festival as an annual event.	JF/SC							
Embed the parent/governor/student forum	KD							
Relaunch Ellesmere Supporters to develop fundraising opportunities.	КВ							

Post 16 Priority 1: Imp	prove outcomes in reading through further development and	Lead: Sally Gough	Governor:						
embedding the teachir	ng of reading using a systematic synthetic phonics.								
Rationale	It's so important that our CYP leave us with a functional reading age of 10.5 years. If this has not been achieved by Post-16 we must continue to support students to reach this goal.								
Intended impact	Increased number of students leaving Post-16 with functional readin	g ages.							

Author: Steph Beale





What v	vill succes	s look lik	e?					
Year 1	Resp	£	Α	S	S	Year 2		
See Quality of Teaching and Learning objective 1 plus bespoke actions here:						See Quality of Teaching and Learning objective 1 plus bespoke actions here:		
All Post 16 are members of a local library and borrow books regularly.								
Explore audiobooks for students to access more complex texts to broaden their vocabulary and access to texts.	SG					Students vote for CD audio books to be available in Post 16 library		
Reading Ambassadors are appointed to promote reading across the school.	SG					Reading Ambassadors create a diary of events for the year.		
An author visit	SG					A second author visit		

Post 16 Priority 2: Fur	ther improve our Preparation for Adulthood agenda through	Lead: Sally Gough	Governor:						
<b>Embedding Project Sea</b>	arch Programme with Leicester Universities Hospitals Trust								
Rationale	Rationale Project Search is our vehicle to significantly better outcomes for our young people. Project Search has proven success rates internationally raising employment rates for adults with SEND from 6% to 70%.								
Intended impact 70% of Project Search Graduates will secure employment with NHS or another employer.									

What will success look like?									
Year 1		£	Α	S	S	Year 2			
Raise the profile of Project Search through publicity – Leicester						Expand the Project Search Programme			
Mercury/social media.						to 12 students.			

Author: Steph Beale





Work closely with PS and colleagues at NHS to ensure Year 1 of the	SG/SB		Embed Hotel Brooklyn as 2 <sup>nd</sup> host		
project is a success.			business.		
Support students on the PS programme to secure employment following their internship (and keep records of successful employment data)	SG		Explore the option of brokering PS places to other schools in the city.		
Work closely with parents of Project Search cohort to address issues and celebrate successes.	SG		Embed developments from Year 1		
Engage interns and parents to help promote PS to next year's cohort.	SG		Include parents in more information sharing events.		

•	ve outcomes in reading through further development and ng of reading using a systematic synthetic phonics (including pre- Il sounds)	Lead: Kirsten Davies	Governor:				
Rationale	The teaching of phonics and pre-phonics is so important for our youngest learners providing the foundations for successfully learning to read.						
Intended impact EYFS children will make good progress in the pre-reading and phonics skills.							

	What will success look like?									
	Year 1 Resp		£	Α	S	S	Year 2			
See	See Quality of Teaching and Learning objective 1 plus bespoke actions						See Quality of Teaching and Learning			
here	<b>:</b>						objective 1 plus bespoke actions			
							here:			
Pre-	phonics teaching is consistently effective across EYFS/KFC.	KD					Staff have opportunities to visit other			
		GJ/MT					special schools with a reading focus.			
Com	fortable, inviting reading areas are in place in classrooms/hub	JMM					Students create audio/visual book			
spac	res.	HOC					reviews to encourage others to read.			

Author: Steph Beale





Series of parent/carer workshops held to further develop involvement in their child's reading journey	НОС	Book Bus created and brought down by librarian to support book selections
Establish book sharing mornings, including sensory approaches	HOC	All classes have a reading area which is used on a daily basis
Set expectations for books at home and reading journals	AS	Set expectations for books at home and reading journals

EYFS Priority 2: Embed parental engagement.		Lead: Kirsten Davies	Governor:					
Rationale	If we can engage parents at the start of their child's Ellesmere journey they are more likely to stay engaged as their child move through the school.							
Intended impact	Better relationships leading to positive outcomes.							

What v	ill succes	s look lik	e?					
Year 1	Resp	£	Α	S	S	Year 2		
See Quality of Teaching and Learning objective 1 plus bespoke actions here:						See Quality of Teaching and Learning objective 1 plus bespoke actions here:		
Early Bird courses offered to all parents in EYFS of ASD children	KD MT					Stay and Play Sessions half termly		
Parent coffee mornings become half termly event	SC					Parents lead own coffee mornings to support each other		
Series of parent/carer workshops held to further develop involvement in their child's learning journey	НОС					Activity sessions planned for parents at key times throughout the year		

Author: Steph Beale





Establish book sharing mornings, including sensory approaches	HOC	Continue with parents coffee mornings with a focus to support child's learning
Inviting parents into events, sports day, special assemblies, prize giving etc	HOC	PD sessions with parents continue
Increased contributions to Evidence Me and EHCP targets	KD GJ/MT	Introduction to new evidence for learning package and supporting parents to upload evidence

<b>EYFS Priority 3:</b> Further improve the Total Communication environment and support parents in this area.		Lead: Kirsten Davies	Governor:				
	Draviding a Tatal Communication anvironment is most important at	TVFC as those students are at th	a haginaing of their				
Rationale Providing a Total Communication environment is most important at EYFS as these students are at the beginning of their communication journey.							
Intended impact	We will create an inclusive environment where all students can thriv	е.					

What v	vill succes	look lik	e?					
Year 1	Resp	£	Α	S	S	Year 2		
See Quality of Teaching and Learning objective 1 plus bespoke actions here:						See Quality of Teaching and Learning objective 1 plus bespoke actions here:		
Year 1						Year 2		
Makaton is used consistently in EYFS	KD GJ/MT					Makaton is embedded across EYFS classes		
Our 50 core signs are practised and understood by all (including the majority of parents)	KD					To ensure students have opportunities for expressive language		

Author: Steph Beale





		Makaton Trainer action plan for	
		inhouse training Inc.	
		admin/ICT/Premises, induction,	
		parental workshops, transport	
50 core signs put on website	KD	PODD visit to Challenge Partner	
		school with specialist SALT KD LR Oct	
		23 Create action plan Autumn 2	
		Trial from Jan 24	
Ellesmere Qualities practiced and put on website	KD	To ensure students have	
		opportunities for expressive language	
		Talking Mats Training 8 AM 8 KFC	
		8 Jan Feb 24	
		8 June July 24 £730	
Whole school song videoed with staff and students	SC	PECS trainer trained	
PECS is used consistently across appropriate EYFS classes.	KD	PECS is embedded across EYFS Classes	
	GJ/MT		
Areas of school are signposted, supported by symbols.	JMM		
All classes use visual timetables and individual where appropriate	KD		
	GJ/MT		
The signing choir is embedded and have lots of opportunities to	SC/KD	The choir has opportunities outside of	
perform.		school to perform.	
Signs are incorporated into all performances, Christmas, Diwali etc	KD		
	нос		